

Dec 5 1930

Two days after Dr.  
accepted application  
from Mr. H. G. Hart

## Opportunism as a Policy

Pro

- 1) No one can be wise enough to tell in what way science + practice of medicine can or will develop. Best to push forward as in guerrilla warfare.
- 2) Taking the cream of opportunities is possible on opportunistic basis. Almost surely avoids waste and miscalculations.
- 3) Watching opportunities and keeping in the field serves as a method for finding and selecting new projects of a wide sort and more consistent character.
- 4) There are certain countries where new constructive projects are impossible because stability for long-term undertakings are lacking. Opportunism is a ~~valuable~~ method of conservation.

Contra

- 1) On a purely opportunist basis the qualitative long-run of the RF is polarized; i.e. the aid given is nothing but a large series of what any group of organizations could do, and the unique chance of the RF is wasted.
- 2) No organized and cumulative body of experience is possible. It is <sup>and shallow</sup> a method.
- 3) No deep enlistment of interest of the officers or specific results are obtained.

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It would be possible for the Foundation to consist of

- 1) A small group as a "board of strategy" which would pick programs and individuals to stage specific programs of work.
- 2) Teams or groups of workers busy within the F. on definite programs of field work, studying their work and sifting their personnel until ready to lead an independent existence when they could be cast adrift with a capital endowment sufficient to make them self supporting.